

4c	(Code) (Expenses \$ 5,075,395 including grants of \$ 1,000,001) (Revenue \$)
<p>The National Policy Team and Educare Learning Network (ELN) extend the impact of the Ounce's extensive early childhood knowledge and expertise in states across the country through consultation and technical assistance on program, public policy and systems work, research and evaluation, organizational capacity building, and philanthropic engagement strategies. The ELN is a multi-state collective of Educare schools that provides and promotes high-quality, outcomes-based learning environments for vulnerable children, birth to five, and their families. The ELN also assists in the cultivation of key stakeholder relationships in communities nationwide that are interested in developing and operating Educare schools that best serve the needs of at-risk children and families.</p>	
4d	Other program services (Describe in Schedule O)
	(Expenses \$ 16,216,994 including grants of \$ 417,219) (Revenue \$ 49,918)
4e	Total program service expenses 49,142,215

Form 990 (2013)

Part IV Checklist of Required Schedules

- 1 Is the organization described in section 501(c)(3) or 4947(a) complete Schedule A?
- 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?

Line 4d \$16M expenses are nearly 1/3 of total Program Expenses claimed (16X3=48; \$49M total Line 43). Yet, on Sched O to this return, NO explanation or reference to Pt. III Line 4d exists, as found (2016) on 990finder (which gets forms, I've heard, from the IRS). However Sched O on this year's return DOES show \$6M of Pt. IX, Line 11g ("OTHER PROFESSIONAL FEES, 13% of L25 total") detailed, including significant expenses under "Strategies and Advocacy." Essentially, it looks like "Ounce of Prevention" is driving funds towards the subcontractor sector, of which Part VII B shows only 5 out of the 16. Is it possible that some of may have gone to "Ounce's" controlled (but disregarded) entity, First Five Years Fund, LLC (Delaware Corporation with Chicago address)??

Page 3	
Yes	No
Yes	
2	Yes